

Sean McKee, Sr. Manager, Cyber Resilience, TD Bank Group



CYBER THREAT LANDSCAPE

- Cyber Fraud
- Supply Chain Attacks
- Phishing
- Insider Threats
- Advanced Persistent Threat
- Geopolitical





ATTACKER/DEFENDER ASYMETRY

Attackers

Cybercrime is a business

True agile methodology

Patience & skill

No price for failure

No rules of engagement

Unlimited funds

Defenders

Battlefield of our own making

Agile is a marketing term

Demonstrate ROI

High price for failure

Regulated & law abiding

Resource challenges

CHALLENGES TO EFFECTIVE CYBER INCIDENT RESPONSE

- Talent Gap
- Attacker/Defender Asymmetry
- Reputational Impacts
- Legal Privilege
- Coordinated Response with Critical 3rd Parties
- Reliance on Common Supplier



PREPARE FOR WHEN, NOT "IF"

- Focus on "cyber resilience"
- Apply Business Lens to response
- Have a Plan: Playbooks & Protocols
- Strategic and Tactical Response



READINESS ASSURANCE

- Exercise & Testing Strategy/Plan
- Technical Security Controls Testing
- Resourcing for Success
- Continuous Improvement



CYBER RANGE EXERCISES

- "Live fire" environment to test & train your geeks
- Exercise with critical third-party vendors
- Real data schema, real processes, real attackers
- Exercise enterprise crisis response
- Off-site & in-person
- Visual & human stressors simulate reality
- Always be learning nobody must be idle!



FRONT-LINE LESSONS LEARNED

- Cybersecurity is a <u>business problem</u>
- Drive "Top Down" Culture of cyber awareness
- <u>Everyone</u> is a cyber risk manager
- Commander's Intent enables freedom of action
- Comms procedures with 3rd parties are essential
- Exercising is \$\$\$ well spent ignore it at your peril

